

DRAFT LANGUAGE PRESENTED TO STEERING COMMITTEE, ACTION TEAM & THE PUBLIC FROM APRIL 28 THROUGH PRESENT	SUMMARY COMMENTS COLLECTED FROM APRIL THROUGH PRESENT	PROPOSED DRAFT 2 PRESENTED TO COMMUNITY ACTION TEAM ON 6/7/21	RESEARCH/IMPLEMENTATION IDEAS
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Community Action Team Goals & Strategies

Draft 2

A. Community Programs & Livability			
DRAFT GOAL A1. Representative governance and leadership. Civic mindedness is built through an increase in overall resident engagement at all levels of community organizing, and residents see themselves represented in the makeup of community leaders and elected officials.	Needlessly aspirational as it relates to the representation of elected officials in the goal statement language. What specific strategy could be used to achieve that? It's perhaps beyond the scope of this planning process and any policy that could be included. Perhaps include an acknowledgement that elected officials need to work collaboratively for common purpose and need.		
1. Examine similar cities, including sister cities, and how they have created "university cities" that are affordable, walkable, and beautiful.	Suggest to remove – this is not itself a strategy, but a research task.	REMOVE	Do this research to support other strategies in Goal A.
2. Ensure residents (renters and homeowners; students and long-time residents) all have representation in decision making.	<p>Q: What does it look like for Oakland to collectively make decisions about investments? Consider social capital, community organizing provides connective tissue Representation needed in neighborhood associations, community-wide public processes that are transparent, open Boards, commissions, and general decision-making tables is too vague. Add neighborhood associations. Consider making this a leadership development/education opportunity. Consider identity groups, not just place-based groups</p> <p>Rather than "representation," ensure that "voice" is included in decision making.</p> <p>how do we define representation? Needs to be more than a public message board. Elevate voices not normally heard. Ensure the loop is closed on the feedback loop from residents: they can put thoughts and concerns out there, but there needs to be response. Create formal feedback processes.</p>	2. Improve participation and voice/representation on boards, commissions, and general decision making tables, including place-based groups and identity groups. Identify existing and create new opportunities for residents to be involved in community decision-making.	
	In response to A1.2 (above), the suggestion was also made to add a strategy around organizations infrastructure. Outstanding question of this should be its own strategy or combined with A1.2	3. Define what it looks like when organizational infrastructure in the community is effective and representative, and set aspirational goals for engagement and inclusion.	

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<p>3. Increase the number of community organizers able to assist residents in navigating resources for legal advice, food access, home ownership assistance, volunteer opportunities, translation, etc.</p>	<p>Community ownership – community land trust as community ownership, as a program for the community to achieve goals of affordable house, civic engagement, anti-racism Homeownership in Oakland as a value of the plan – this builds community by retaining long term residents invested in their home and there the community. Discuss program components such as employer assisted housing and home repair programs.</p> <p>not achievable without clear partnerships. There are organizations that already exist but need to build relationships. Some of these skills won't exist within the neighborhood but can be accessed through partnerships (ex. translation), but some capacity can be built (ex. OPDC/CHS doing food assistance).</p>	<p>4. Increase the number of community organizers and capacity for community programs to assist residents in navigating resources for legal advice, food access, home ownership assistance, home repair programs, volunteer opportunities, translation, etc.</p>	<p>Begin partnership discussions.</p> <p>Do not discount availability of legal ability/resources/support. UPitt has law school. Partnerships among highly skilled academic areas can provide these resources.</p>
		<p>5. Consider a collective impact fund with community leadership that helps execute on community objectives within the Neighborhood Plan.</p>	<p>Consider a collective impact model – a community endowment/fund that makes investments made on the neighborhood plan/priorities. This means we can implement the plan in a responsive way that is not limited to ideas pre-identified.</p>
<p>DRAFT GOAL A2. Resources are distributed to improve livability. Oakland is increasingly accessible and there's a sense of safety and well-being, with an acknowledgement that achieving livability will require more resources in disinvested and disenfranchised communities.</p>	<p>Should the Community Action Team not include anything about built environment, only unbuilt infrastructure (to avoid overlaps with other Action Teams and perceived issues in implementation)? Perhaps combined with A3</p>		
<p>1. Increase food access in Oakland using a twofold approach of bringing in a large grocery store to meet basic needs, and supporting small, locally owned groceries and personal goods stores for specialty items and shorter trips.</p>	<p>Grocery stores go in development. Food access around coordinating services, people still have these needs (those who are food insecure), how can we be effective at coordinating services (food boxes, how to sign up for programs, etc.). Farmers' market. Looks like you're promising a big grocery store, which is a largely fraught process</p>	<p>1. Support location of at least one large grocery store in Oakland, and smaller, locally-owned corner stores near residential areas that offer some affordable, fresh produce options.</p>	<p>What kinds of things do we want in a grocery store? Affordable, fresh produce, etc.</p>
<p>2. Improve access to food and basic needs with better transportation infrastructure, including public transit, walkability, and coordinated parking strategies.</p>	<p>Need lens of how this is building community. Ex. Farmers' market is availability of food stalls, as well as gathering space, meeting neighbors, ways for people to engage with support services, etc. Think about specific services being delivered.</p>	<p>MOVE TO PUBLIC HEALTH</p>	
<p>3. Build community amenities in South Oakland that support residents, such as cafes, pocket parks, laundromats, convenience/corner stores, small businesses, etc. Change zoning to allow mixed use within the neighborhood, and neighborhood-oriented businesses along the Boulevard of the Allies.</p>	<p>Remove "change zoning". Outcome is there are corner stores – focus on this.</p> <p>What led to the inclusion of mixed-use development with the Blvd of the Allies from Action Team discussion? There should be further discussion before it's officially included in these goals. We should have further discussion at the Action Team level on this point specifically.</p> <p>The question was about changing use in the residential neighborhoods, not about changing uses</p>	<p>2. Build community amenities in South Oakland that support residents, such as cafes, pocket parks, laundromats, convenience/corner stores, small businesses, etc.</p>	<p>Are these the outcomes of most interest to South Oakland? Did anyone change their thinking following the design workshop for the Boulevard and Zulema site?</p>

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	<p>along the OPR/Boulevard. Worthy of more discussion and study, certainly, but I agree it's presumptuous to put zone changes as a goal here.</p> <p>was how "Change zoning to allow mixed use within the neighborhood" was made part of the goal. I don't recall this being discussed in Community Action Team meetings.</p> <p>Also, the Oakland 2025 Master Plan states, "the South Oakland neighborhood should be preserved as vibrant community for single families", which is the current zoning.</p> <p>I believe we should include amenities for ALL of Oakland since the plan is for the entire area of Oakland. I agree there should not be sweeping zoning changes but, rather address exceptions individually.</p>		
4. Expand food pantry and food access opportunities in South Oakland, building community support for Community Human Services (CHS) facilities.	<p>Remove implementer (research phase). This is a program, which is why it stays here instead of moving to public health.</p> <p>needlessly specific. The issue is beyond just South Oakland and should include West Oakland at the very least, or speak to the broader reality.</p>	3. Expand food pantry and food access opportunities in South and West Oakland.	Also true in West Oakland? Is it helpful to be specific?
5. Grow food pantry and open new locations to reduce food insecurity among all Oakland residents, but especially among students, people experiencing homelessness, families, and people of color (who currently experience 20%-40% higher food insecurity rates). Prioritize access to better quality, healthy, diverse food options.		MOVE TO PUBLIC HEALTH	
	<p>MOVED FROM A5</p> <p>I feel the goal is too specific to South Oakland - we need community centers and gathering spaces in other areas, as well. There are no public gathering spaces in North Oakland</p>	4. Create a community center or community gathering space in South Oakland (ex. community kitchen).	
	MOVED FROM A5	5. Collaborate with major institutions and nonprofits to create a community center or community gathering space in South Oakland (ex. community kitchen).	Educational/informational campaign targeted at students who are graduating (led by major institutions and nonprofits) to make the pitch about why to stay in Oakland. See: Pittsburgh Passport
DRAFT GOAL A3. Walkability. Livability and walkability are interconnected in Oakland, an already and increasingly dense place where the ability to not rely on a car impacts affordability and access to basic needs, such as groceries, childcare, and work.	<p>Does this belong in the Mobility section only, or also the Community section?</p> <p>Should this be combined with A2?</p>		

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	Too ambiguous: "where the ability to not rely on a car impacts affordability and access to basic needs". Create a clearer statement.		
1. Build public transportation, micro-mobility, and walkability options within Oakland and from Oakland to other neighborhoods, instead of just from Oakland to downtown.	Community organizations such as OPDC can continue to be a primary convener	1. Provide consistent and inclusive opportunities for Oaklanders to engage directly with relevant City departments, initiatives, and projects to achieve community-centric objectives related to walkability, livability, and mobility.	
2. Ensure all right-of-way improvements prioritize age-friendly options, including seniors, children, and the disability community.			
3. Improve experience of waiting for the bus with bus stops that include art, lighting, and signage; ensure that bus stops are easily and safely accessed by pedestrians with well-marked and lit crosswalks, and well-maintained sidewalks.			Provide/create engagements with DOMI/ MOVEPGH and community groups/collaboratives. Identify lead organizations, schedule listening/facilitated sessions to improve walkability, general livability, and neighborhood infrastructure.
4. Identify areas in Oakland without access to basic services and amenities within a 20 minute walk; prioritize pedestrian and mixed-use development infrastructure in these areas.	Land use to provide services so infrastructure can meet full walkability needs. Maybe merge A2 and A3. Where does livability FOR WHOM go?		Walkable areas affordable to those with x AMI% (for those in affordable housing, those who are transit dependent, etc.)
DRAFT GOAL A4. Connective programming. Institutions and resident organizations collaborate to improve the lives of students and residents.			
1. Concentrate entertainment amenities (ex. dining, shopping, going to the movies/theater, etc. along the Fifth and Forbes corridors to support Oakland as a cultural district.	Things to do would go here, but dining and shopping maybe aren't entertainment. Is this counter to ideas of a 20-minute city?	1. Support existing and additional entertainment amenities (ex. movie theater, music venues, museum spaces, etc.) along the Fifth and Forbes corridors to support Oakland as a cultural district.	Identify area for greatest improvement: is this a Cultural Heritage goal, a Development goal, etc.? Perhaps the Arts & Culture TAG can propose ideas.
2. Identify what would incentivize employees to stay in Oakland after work to visit local businesses.			Employer assisted housing?
3. Identify opportunities for the Community Land Trust to attract more homeowners to the neighborhood.	Overlaps with the Development Action Team (homeownership). Include home repair programs, employer assisted housing. I would like to see some emphasis on the Oakland Community Land Trust as a means to increase affordable, owner occupied housing in Oakland. Perhaps we could include a goal to increase awareness and participation in the program. Increased participation would lead to a better balance between permanent residents and students.	3. Identify opportunities for the Community Land Trust to attract more homeowners by highlighting broader home repair programs and concepts like employer assisted housing.	

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4. Build an institutionally-funded grant program that identifies micro-level community-led projects to realize Oakland as a laboratory for an innovative and inclusive urban experience.	Related to community impact fund. Difference is in the innovative students experiences. Remove "institutionally-funded". This comes later. Oakland is a laboratory for innovative/inclusive urban experience. See EcolInnovation District for example language. Make sure this is resident-serving, and not just institution-serving. Given that this program doesn't exist, perhaps it's awkward to include. Perhaps just raise the notion of the program and not specifically name/limit the partners that could execute on that goal.	4. Build a grant program that identifies micro-level community-led projects to realize Oakland as a laboratory for an innovative, inclusive, resident-serving urban experience. See A.1.2.	Think about different programs that already exist at Pitt, CMU, Carlow. Conduct survey of university leadership about existing programs.
DRAFT GOAL A5. Student retention. Build career opportunities and add amenities for young professionals and young families so more students stay in Oakland after graduation.	Wording is close but not quite there. Need to add amenities, space, etc. to help cultivate. Oakland as a launching pad for students to take off. "Foster", instead of build. include language that includes those all that live, work, and play in Oakland (staff request more info about this comment) Does goal A5 address living in Oakland after graduation? Or about living/retention during their educational experience?	DRAFT GOAL A5. Student retention. Foster career opportunities, create space, add amenities for young professionals and young families so more students stay in Oakland after graduation.	
1. Collaborate with major institutions and nonprofits to create a community center or community gathering space in South Oakland (ex. community kitchen).	I feel the goal is too specific to South Oakland - we need community centers and gathering spaces in other areas, as well. There are no public gathering spaces in North Oakland	MOVE TO A2	
2. Identify opportunities for block parties to build relationships between long-term residents, homeowners, and students.	Related to community uses in the right-of-way?		
3. Address overlaps in amenity needs for students versus families to ensure Oakland is welcoming to families and young professionals.			
	I would like to see tangible efforts for Goals 4 & 5, specifically with keeping students in Pittsburgh. Namely, we could focus on opportunities for new types of jobs that seem to be evolving into a reality. Specifically, people who are familiar with procedural problems in a business, but cannot write code to correct it. The low-code, no-code movement appears to be real, and it would be great for Oakland to be ahead of the curve. I think OPDC could be a strong leader in this movement.	4. Identify what needs to change to encourage students to stay in Oakland.	Interview students, student government, etc. Interview SHUC -- what are your successes over the last 30 years? How to create density in SH South that still has ownership.

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B. Cultural Heritage & Preservation			
DRAFT GOAL B1. Preservation supports affordability. Historic preservation efforts prioritize affordability and livability over integrity of single-family housing, supporting long-time residents and students.	<p>Confused - are we not going to prioritize preservation of historic single family homes of long term residents??? I would like to see a stronger statement regarding preservation of historic structures</p> <p>I don't believe that splitting beautiful single family houses into poorly planned apartments is necessarily the way to go. Historic preservation is just that, you need to maintain a certain level of decorum and truth to architecture. If not, you just live in a slumlord-owned dormitory. The problem with Oakland is clearly that there is no variety and the majority of property are transformed into rentals that are, in turn, maintained in very poor conditions by the buildings' owners. Historic preservation guarantees livability and protection to all residents, not just multi-property owners and large speculators.</p> <p>Blend historic preservation into development with stronger design standards that enable buildings that don't dwarf and loom over the residential neighborhoods.</p> <p>not clear to me. Are we only referring to historic preservation of housing in addressing affordability? It seems the goal should address historic structures.</p> <p>Preservation can be a community and economic development tool. We could refer to the Oakland Square as a relevant example.</p>	DRAFT GOAL B1. Preservation supports affordability. Historic preservation efforts consider affordability and livability alongside integrity of single-family housing, making sure to support long-time residents and students.	Need more detail about preserving character.
1. As you go up Negley from Fifth, new developments should stay within the architecture of the neighborhood (not small things like taking out a bay window), but housing and preservation and community should feel cohesive.	<p>Less is more. This is about conservation districts versus historic districts.</p> <p>Negley should not be included in a plan for Oakland</p>	1. Consider Conservation Districts or other design districts that maintain the character of an area without the formal historic preservation process.	Where should Conservation Districts go in Oakland?
2. Require all historic preservation projects to identify strategies for economic inclusion.	Add affordability in historic preservation.	2. Identify strategies to support affordability and economic inclusion throughout the historic preservation process.	Is there anywhere we want to preserve the use of buildings, not just the structure?

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	I don't this all historic preservation necessarily requires economic inclusion.		What are opportunities to intervene when there are active project proposals?
	MOVED FROM B3.	3. Blend historic preservation into development with stronger design standards that enable higher buildings and more density that is aesthetically consistent with nearby historic structures.	
DRAFT GOAL B2. Multi-purpose housing. Oakland's multi-family, inter-generational, and inter-cultural heritage is celebrated in its built environment.	<p>This is very important. We have wonderful tradition of apartment buildings that offer a great example of this way of living. It is sad that now apartment living is perceived and serviced by the city as some sort of "transitional living" for seniors only. There are many families living in Oakland that are absolutely invisible and abandoned by the authorities.</p> <p>More new condominium buildings should be encouraged, the recent rise in new apartment rental builds enforces Oakland's perception as a temporary residence area, Oakland should facilitate opportunities for ownership of condominiums and not continual approval of new apartment building rental offerings</p> <p>total disconnect between goal and strategy. If the point is to permit intergenerational living arrangements, change needed is permit for accessory dwellings - and greater investment in affordable homeownership. presumptuous in either case to include zoning changes in the goals here, none of these things have been adequately studied or discussed. goal is to provide additional opportunities for mixed use, secure family rootedness and intergenerationality. a lot more work is needed to determine strategy.</p> <p>Clarity on language around inter-generationality in regards to loosening codes or encouraging various uses.</p>		
1. Update the zoning code to allow for space for artists studios and creator spaces, especially along the Craig Street and Boulevard of the Allies corridors. Identify strategies to increase diversity of artists through programming and funding of these creative spaces.	<p>Remove update zoning code – this is an action item, not a strategy. Add to research items. Make second sentence its own strategy</p> <p>Many notes that the current zoning may not need to be changed to accommodate this use, so it is unnecessary and presumptuous to include here.</p>	1. Identify and implement strategies to increase diversity of artists through programming and funding of these creative spaces, including potential for artists studios and creator spaces along the Craig Street and Boulevard of the Allies corridors.	Nexus between community and academic institutions. One institution won't make enough demand, but a more university-sponsored community/maker space will be more impactful. Share space. Involve community for direct benefit. Encourage use of shared maker space.

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	(OPR-D along Boulevard of the Allies allows art/music studio)		
	Separated from above B2.1 Change to identify and implement strategies	2. Identify and implement strategies to increase diversity of artists through programming and funding of these creative spaces.	
DRAFT GOAL B3. Accessible cultural amenities. Students, residents, immigrants, and visitors have access to cultural and recreational spaces, institutional and cultural events across all of Oakland.	If the point is greater accessibility, preservation is only a tiny piece. density of development is not obviously applicable.		
4. Preserve existing architectural art spaces in Oakland's many historic cultural spaces (ex. art in places of worship).	feel strongly that we have a great deal of art in religious spaces in Oakland (ex. St. Agnes Church). These spaces built by the community and have become an integral part of the community history and should be protected, even when not used for religious purposes.		
5. Blend historic preservation into development with stronger design standards that enable higher buildings and more density that is aesthetically consistent with nearby historic structures.	agree that there should be a strong effort to blend preservation with increased density. The solution to increased demand for density should not be the destruction of our built history. MOVE TO B1.		
DRAFT GOAL B4. Challenge culture of institutional racism. Recognize how institutional racism and government has contributed to inequality and the wealth gap between white people, Black, Indigenous, and People of Color (BIPOC), and other marginalized communities through accountability mechanisms that identify inequities and are empowered to reconcile them through direct action.	don't see connection between goal and strategy. Challenging institutional racism could start with university housing programs, educational enrichment programs, employment opportunities. Could be public investment in recreational facilities, park spaces. Could be homeowner assistance programs that center age-in-place and expanded opportunities for homeownership. TL;DR: need much greater clarity on how institutional racism manifests in Oakland, to assist in identifying strategies to dismantle it and its impacts.		need much greater clarity on how institutional racism manifests in Oakland, to assist in identifying strategies to dismantle it and its impacts.
1. Collaborate with the museums, library, and cultural attractions to engage people of color, especially children of color, in Oakland as an outdoor arts and culture destination. All children who grow up in Oakland should have free access to these cultural attractions, and see themselves reflected in the artwork and literature shared in these spaces.	Getting children to museums is a pretty basic goal, need to be stronger here. Need institutions to draw more interest and find more interesting ways to present information.		Examine the Mattress Factory model for reduced fare for Manchester/Mexican War Streets residents. Similar programs in other cities.
	Nurture and support new immigrants, learn/incorporate their cultural heritage	2. Research programming opportunities to nurture and support new immigrants looking to call Oakland home.	

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	See Welcoming Pittsburgh and All for All Explore/acknowledge heritage -- immigrants, working class, African American, etc.	3. Implement and integrate programming exploring and honoring the heritage of the many and varied groups of immigrants and cultures that have lived and currently live in Oakland. Consider programming that communicates Oakland as a welcoming place to live, work, worship, and play.	Being seen and having culture expressed is different than access to cultural institutions. Do black West Oaklanders feel integrated in activities/events in thinking about cultural expression in Oakland?

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C. Public Art			
DRAFT GOAL C1. Art is tangible and representative. The amount of public art in Oakland increases and reflects the vibrancy and dynamism of the Oakland community, which is both constantly changing with new, young ideas, and given a sense of permanency by the professionals and families who live and work there.	Historic buildings/architectural assets identified (this really should be in development section but we should have a list here) Describe heritage of variety of groups in Oakland – immigrant groups, working class heritage tangible art - comments had to do with public sculpture, art experiences and spaces - art that's interactive and that supports community, creates spaces people feel comfortable inhabiting and enjoying and exploring. <u>Need additional strategy around “tangible” art, or do we feel that the below strategies support this as a later action item?</u>		
1. Celebrate historic figures who came from Oakland and images of historic Oakland that continue to leave an imprint through placards and preservation. Where full preservation is not an option, create public art that memorializes what was there and integrates it into the contemporary context.		1. Provide additional ongoing engagements for cultural institutions to meet with and work with community organizations to honor the heritage and culture of communities that have and currently live in Oakland. Engage with related local initiatives on this such as Welcoming Pittsburgh and All for All.	
2. Allow the public to access large gathering spaces and the art/architectural marvels within historic structures as part of a year-round accessible privately owned public space strategy (POPS).			
DRAFT GOAL C2. Art is current and relevant. Public projects and private developments support community-building public art, recognizing Oakland's role as a cultural hub of the City while challenging the notion that Oakland's art is very traditional, located near exclusively in Central Oakland, and owned largely by institutions.	art creation and generation, esp. outside the institutional orbits, needs support to create art communities - affordability, mixed use, churn.		
1. Create a public art walk in Oakland that helps visitors and residents explore their neighborhood, with temporary and provocative artwork by young, diverse artists added with support from local institutions.		1. Create a public art walk in Oakland that helps visitors and residents explore their neighborhood, with temporary and provocative artwork by young, diverse artists added as community programming.	OBID would be interested in taking on. Expand beyond central corridor.

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	Cultural institutions connect to Oakland community	2. Research strategies for organizational structures to support the public art and cultural heritage experience in Oakland, and improve their structural connections to the Oakland community.	

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D. Public Safety			
DRAFT GOAL D1. Public safety as community well-being. All design, safety, and police decision-making identifies its impact on community well-being, racial equity, and gender equity.	Like this statement. Strategies are not what first comes to mind following goal. Statement about how we are designing safety and policing separately. Idea seconded. Need strategies for race and gender equity. Goal is firm about responsible policing. Sub tasks don't speak to this: equitable/fair application of traffic enforcement, marginalized people not targeted for traffic violations/stops.		
1. Decrease the number of vehicles using the Boulevard of the Allies instead of the Parkway to get from downtown to the eastern suburbs.	Crossing Boulevard was terrifying, but maybe doesn't belong here. Have mobility statement be more vague -- overarching goal about safety (more broad that Boulevard, Forbes/Fifth, etc.) and design for safety and traffic flow. not clear the relationship? Boulevard traffic is an obstacle to safe crossings and hostile to a pedestrian culture (and businesses that would invite and support and be supported by pedestrian traffic).	1. Design, and as needed re-design, streets to ensure safety for community members accessing Oakland by foot, bus, and bike. Ensure major thoroughfares are friendly for children, seniors, and parents pushing strollers.	
2. Create a program that identifies needs among Oakland's seniors and others in need of community services and matches them with trained/screened volunteers.	why only volunteers? programs that actually employ trained professionals would be more desirable.	2. Create a program that identifies needs among Oakland's seniors and others in need of community services and matches them with professionals and trained/screened volunteers.	
DRAFT GOAL D2. Eyes on the street. Build a community that encourages people to use public spaces to improve the realities and perceptions of public safety.	Gender safety -- campus and city police not supportive of women's needs. Design as part of this. add goal to talk about public spaces that encourage and support after-hours socializing, events, quiet contemplation.		
1. Improve safety outcomes for those travelling while it is dark outside through better lighting, micro-mobility available at all hours (ex. scooter home to South Oakland from a bus stop on the Boulevard), and clearly marked and responsive emergency services. Ensure that women and people of color help to design these facilities.	Move D2.1 to D1. Create separate traffic goal?		Organize trash clean up and neighborhood improvement projects -- this is added to Nuisance & Enforcement
2. Install AEDs, hemorrhage control kits, and other emergency care equipment in public			

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spaces throughout Oakland to support critical care while EMS is en route. Discuss opportunities for these devices and kits to be located within businesses along commercial corridors as well.				
		We already engage with public safety officials today, this already happens. Two+ existing police forces (City and UPitt), collective work with org infrastructure/engagement to make sure they're working with each other. This is an area where public safety and nuisance/enforcement belong together. Make sure everyone feels safe in these interactions. Past 10 years show that engagement with law enforcement improves resident feelings about enforcement.	3. Create ongoing opportunities for community organizations and residents to engage with Public Safety and the Office of Community Health and Safety.	Interview different institutional public safety officials to find collaboration opportunities. Bring in OakWatch to understand existing resident engagement in public safety. Add engagement with institutional public safety efforts?
DRAFT GOAL D3. Public conversation is a safe, trust-building space. Welcome and engage diverse perspectives in public meetings and in all conversations with public safety professionals, especially those of the African American, LGBTQIA+, Native American, and ADA community.				
1. Create clear avenues for stakeholder engagement through collaborations and improved communication between community organizations and major institutions.				
2. Create a protest and public assembly guide to support Oakland's young people (and all others!) in advocating for various social causes and reduce incidences of police and community violence so that those protesting and those observing know their rights, and are educated and equipped to support safe community dialogue. Identify institutional resources for those seeking more information about how to assemble legally.		Already a guide for protesting. Need the police to make it more accessible and do their part.		Meet with City and University Police to discuss how the public is informed of rules around protesting, and how it can be more accessible. Discuss with student, resident, and identity groups if resources are adequate.

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F. Public Health			
DRAFT GOAL F1. Young lungs can play. Through neighborhood, district, and regional-scale collaboration, Oakland’s community and institutions prioritize air quality to improve health outcomes for children, especially children of color.	Reference air quality and traffic safety, but those are both in other sections of the document and thus would not go here. This section is programming and access to resources Included explicit language/goals/strategies related to air quality. This is covered in Infrastructure Action Team, so can perhaps point to that.	DRAFT GOAL F1. Young lungs can play. Through neighborhood, district, and regional-scale collaboration, Oakland’s community and institutions prioritize environmental quality to improve health outcomes for children, especially children of color.	
1. Identify locations for community health facilities within a 20 minute walk of all Oakland residents through collaboration with local healthcare institutions.	F1-1 Doesn't match with the goal related to air quality. Additional language to clarify/identify additional strategies		
	There are some things in other chapters that relate to air quality. SOV as point-source pollution. Building sustainability. What belongs here is analysis, what groups/people would do additional analysis, other organizational infrastructure that doesn't exist elsewhere in the plan. Current efforts exist around monitoring and tracking, outreach to property owners, paving plant on 2nd Ave, etc. This is an advocacy exercise. Who gathers information? Ongoing engagement with this organization/collaborative around this topic and identify who's doing what.	2. Create new and support existing community education programs to improve understanding of air and water quality, build advocacy opportunities, and provide information about resources available.	Discuss with Infrastructure Action Team if this is covered in their work, or how it can be more specific to cover Community issues (community programming is in CAT, but Air Quality is in IAT)
DRAFT GOAL F2. Social determinants of health integrated in policy. Public health efforts are seen in the context of social determinants of health (ex. sustainability, equity, and access) for maximum impact of each intervention, especially as it relates to access to affordable, quality food, childcare, and healthcare.			
1. Increase the number of street trees, particularly in South and West Oakland, to provide better shaded pedestrian experience.	Remove as this is covered in Infrastructure Action Team Street trees improve air quality, too. Can use that as a way to support the installation as well. should include ALL of Oakland since this is a comprehensive Oakland plan.	REMOVE	How is Infrastructure Action Team incorporating community needs into placement of street trees?
2. Improve access to food and basic needs with better transportation infrastructure, including			

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public transit, walkability, and coordinated parking strategies.			
3. Identify locations for childcare within a 20 minute walk of all Oakland residents through collaboration with local institutions.	Identify locations for childcare within a 20 minute walk of all Oakland residents.		Who are the implementers? Which institutions? Need more research?
	Social determinants of health – programs to address eviction prevention, rent support, and resources to address health and safety in the home such as senior home repair programs to provide the program to address housing conditions for low income residents to have healthy homes, low income seniors to age in place. Those programs would go here.	4. Create new and support existing programs to address eviction prevention, rent support, and resources to address health and safety in the home, especially for renters and homeowners who are at risk for displacement.	What other types of programs would be helpful?
	MOVED FROM HEALTHY SPACES (F3).	5. Ensure design is friendly to all ages, support a universally designed, age-in-place neighborhood. Reinforce this built experience with health and supportive services such as case management support, mental health resources, health programming and education.	
DRAFT GOAL F3. Healthy spaces. As a dense intersection of many professions and walks of life, Oaklanders need access to businesses and a built environment that accommodates outdoor seating, walk-up ordering, visiting with minimal contact, expanded sidewalk and gathering spaces, and publicly-provided sanitation stations and bathrooms. These goals will improve movement in the urban experience and community health outcomes for years to come.	I don't understand the issue with public bathrooms: people that are in Oakland are here either because they 1. live here; 2. work here; 3 visit one of its institutions/restaurants. In all these circumstances you have access to bathrooms (at the public library, museums, universities, your house, shops, restaurants...). Who would use these "sanitation stations"? Would this be a port-a-potty? Where? Private shops and restaurants are generally very nice if you need to use the restroom, or you can always go to the library. Private shops and restaurants are not welcoming to everyone, and the library has pretty limited hours. Public restrooms that are clean and safe are a public good. Oaklanders are not a dense intersection, and in any case it's not just Oaklanders who need these facilities - could we lose the introductory phrase? Just, people using public streets in Oakland need access to...	DRAFT GOAL F3. Healthy spaces. Oaklanders need access to businesses and a built environment that accommodates outdoor seating, walk-up ordering, visiting with minimal contact, expanded sidewalk and gathering spaces, and publicly-provided sanitation stations and bathrooms. These goals will improve movement in the urban experience and community health outcomes for years to come.	
1. Ensure design is friendly to all ages, supporting a universally designed, age-in-place feeling.	MOVE TO SOCIAL DETERMINANTS OF HEALTH (F2).		
2. Public composting services extended to Oakland; major institutions and local businesses collaborate to identify composting partners to reduce food waste.			DISCUSS WITH INFRASTRUCTURE ACTION TEAM.

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3. Install free wifi infrastructure in all public parks and bus stops. Explore opportunities to provide broader internet access to residential homes, especially those with limited access due to financial hardship.			DISCUSS WITH INFRASTRUCTURE ACTION TEAM.
4. Increase foot traffic along major corridors, including Boulevard of the Allies, by buffering sidewalks with protected bike lanes and reducing the overall speed of traffic.	Space to add into D1. Decrease traffic to create a health, equitable space. Health of pedestrians.		DISCUSS WITH MOBILITY ACTION TEAM. Is this strategy primarily about public safety or public health?
		5. Improve public access to health-supportive infrastructure, including outdoor seating, walk-up ordering, visiting with minimal contact, expanded sidewalks and gathering spaces, and publicly-provided sanitation stations and bathrooms.	
	MOVED FROM LIVABILITY. Improve access to health fresh food, including farmers markets. Food access, coordinating food supports, addressing food insecurity goes here. farmers market could go here as well.	6. Reduce food insecurity among all Oakland residents, but especially among students, people experiencing homelessness, families, and people of color (who currently experience 20%-40% higher food insecurity rates). Prioritize access to better quality, healthy, diverse food options. Consider farmers' markets and corner stores to help achieve this.	Work with Just Harvest to add fresh produce to corner stores. Maybe a farmer's market at Isaly's?

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Community Action Team Goals & Strategies

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E. Public Facilities & Services			
<p>DRAFT GOAL E1. Children easily access all public facilities. While Oakland provides public facilities and services for a broad range of demographics, all facilities and services will be designed to accommodate and provide easy, safe access for children.</p>	<p>When mentioning parks and placemaking in the Community section, the goal is to think about how the community wants to use those spaces, instead of where they are placed or how they are designed specifically. We will aim to update the language to be more clear in this regard.</p> <p>I agree that we need public facilities that are available for children, however, I do not feel that ALL facilities should be accessible to children, we have many seniors in Oakland as well who need very different public facilities.</p> <p>I think that there should be no discrimination against children and their access to facilities is paramount, given the way in which Oakland is not even addressing their existence. I cannot envision how a facility that allows the access to children would hurt seniors (but I would be happy to consider examples of this).</p> <p>Are children to come unaccompanied, and are they multiple spaces throughout Oakland? Yes and yes. People are doing this on their own even if the City isn't doing it for them -- the populace creates their own skate park! Basketball court is basically a skate park.</p>		<p>What facilities need to be available to children versus adults/seniors? Where are these demographics incompatible?</p>
<p>1. Create spaces for children that offer easy visibility, places for parents to watch, and good lighting and waste facilities. Children's facilities should be easily accessed by public transit and bike lanes so they can get there quickly for after-school programming. See <i>Goal I2.1</i>.</p>		<p>1. Create spaces for children that offer easy visibility, places for parents to watch, and good lighting and waste facilities that feel safe and clean. Children's facilities should be easily accessed by public transit and all-ages bike lanes so they can get to community centers and recreation centers quickly and safely.</p>	
<p>2. Create spaces for after-school activities that are welcoming to children of color, and safely accessed by foot or bike. See <i>Goal I2.1</i>.</p>		<p>2. Create public spaces for seniors and after-school activities that are welcoming to people of color, and safely accessed by foot or bike. This may include new community recreation</p>	

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		centers throughout the residential parts of Oakland.	
		3. Catalogue and advertise after-school programs and create opportunities such as fundraisers to support local organizations and help them grow in capacity.	
DRAFT GOAL E2. Institutions collaborate to support new and existing public facilities. Support, design, and funding for new and existing public facilities comes from public and private institutions, providing services for all of Oakland's children, students and families, especially in more geographically isolated communities of South and West Oakland.	There are no senior community centers in North Oakland either.	DRAFT GOAL E2. Institutions collaborate to support new and existing public facilities. Support, design, and funding for new and existing public facilities comes from public and private institutions, providing services for all of Oakland's children, students and families, especially in more geographically isolated communities of South, West, and North Oakland.	Identify need in various Oakland neighborhoods, where can intervention have biggest impact? Priority?
1. Identify placemaking opportunities in South and West Oakland that offer pockets of urban respite within a short walk of residential communities.	Comment that place-making doesn't belong here, but we heard strongly from the Community Action Team that placemaking was an important part of livability and community experience. Can we change this so it is more explicitly about the community impact of place-making?		
DRAFT GOAL E3. Public sports and community facilities are accessible and within walking distance. Sports and community facilities support community gathering and recreation, especially for children's programming.	Community facilities and gathering spaces should be available for all residents, particularly with the increasing senior population in Oakland's condominiums. It would be great to have a facility where both residents and students could gather. This is a major issue: we need a way for residents of Oakland and local children to access all the local university-sponsored gyms and pools. We don't even have a YMCA here... YES to a skate park. Oakland Ave was being used in the winter. And skating all over Dawson.	DRAFT GOAL E3. Public sports and community facilities are accessible and within walking distance. Sports and community facilities support community gathering and recreation, especially for children's' and seniors' programming.	
		1. Add farmer's markets to parts of Oakland that are currently more than a 20 minute walk to existing farmer's markets. Locate the farmer's markets at public facilities or as a community use in the right-of-way.	

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Community Action Team Goals & Strategies

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I. Schools & Related Programs			
DRAFT GOAL I1. School feeder patterns are developed. Oakland continues to advocate for local public schools, but also develops feeder patterns for its children so community fabric is supported when children return home from school. Racial equity is an important consideration in achieving this goal.	<p>Not sure about South Oakland, but North Oakland is districted to the Hill District for schools. therefore, it's not clear what the reference to "racial equity" means in this contest. We simply don't have a school in North Oakland. The local schools have either been sold and made into apartments or transformed into magnets. In addition to not having a local school, we have a major problem with school busses blocking traffic, at least in North Oakland and Ellsworth avenue/5th avenue, but I was told that that is a Pittsburgh Public School issue and the city is not involved in that.</p> <p>Goals I #1 and #2 could be clearer in their choice of words - ex. Feeder pattern should not divide students from the neighborhood as is currently the case. Feeder pattern determines to which school children are assigned , (unless they choose a magnet program). Currently, different parts of Oakland have different feeder schools.</p> <p>All students DO have access to public schools, the schools are not physically located within the community with the exception of the Science and Technology Academy (a magnet program). What award would the school have to receive to qualify</p> <p>Language is confusing. Not a "feeder" but a "returner".</p>	DRAFT GOAL I1. School patterns are evaluated. Oakland continues to advocate for local public schools, but also evaluates feeder patterns for its children so community fabric is supported when children return home from school. Racial equity is an important consideration in achieving this goal.	
1. Advocate for additional public schooling options.			
DRAFT GOAL I2. After-school programming builds community. Since Oakland's children do not currently have access to local public schools, after-school programs help children, especially children of color, get to know other kids in their neighborhood and develop community bonds to help children and their families grow and learn together.	<p>I completely agree. Our children are completely invisible here in Oakland and in nearby Shadyside. It is as if children are "not welcome" in Oakland and parents are forcefully pushed to leave the neighborhood.</p> <p>Think it's maybe misleading to say children don't have access to local public schools. Rather, that Oakland does not have any feeder pattern public schools, and busing and school choice (magnets,</p>	DRAFT GOAL I2. After-school programming builds community. Since Oakland's children do not currently have access to local feeder pattern public schools, after-school programs help children, especially children of color, get to know other kids in their neighborhood and develop community bonds to help children and their families grow and learn together.	

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		charters) can make it challenging for children to develop friendships with their peers in the neighborhood.					
1. Ensure that all Oakland children have access to award-winning public education. Create partnerships with local institutions to integrate innovative technologies in children's education, and provide students with access to university and institution facilities for living-learning opportunities.		After-school programs – support existing and grow capacity Awards are not necessarily the right metric for education, so why use "award-winning"		1. Ensure that all Oakland children have access to excellent public education. Create partnerships to integrate innovative technologies in children's education, and provide students with access to university and institution facilities for living-learning opportunities.			

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G. Community Uses in the Right-Of-Way			
DRAFT GOAL G1. Community streets accommodate community uses. Streets (especially those along pedestrian business corridors and near public facilities such as community centers) are seen as places for public gathering, in addition to their utility for mobility, helping to slow traffic, increase pedestrian safety, and support local businesses. Opportunities are identified for temporary and permanent community uses in the right-of-way as supported by transportation analyses.	Some suggested removing this category. However, its inclusion was decided by the Steering Committee at the beginning of the process. Also very relevant to community experience in response to COVID. The CAT has expressed that there are elements of COVID response programming in the ROW that they really liked and would like to keep long-term. a goal related to pedestrian-specific streets honoring conversation in the Action Team		
1. Slow down the Boulevard by narrowing the road, providing bike lanes, and increasing the number of crosswalks and pedestrian facilities. The Boulevard of the Allies should feel like a community street.	Remove. Belongs in Mobility.		
2. Allow the right-of-way to be repurposed to improve walkability and the pedestrian experience, including providing benches, trash and recycling bins, and lighting at regular intervals.			
3. Enable use of the right-of-way for community building opportunities such as block parties, street festivals, and street-side vendors.	Farmers' markets	3. Enable use of the right-of-way for community building opportunities such as block parties, street festivals, farmers' markets, and street-side vendors.	
4. Reduce individual car ownership to allow for more right-of-way space to be reclaimed by pedestrians, bicyclists, and street market enterprises. Identify specific strategies to reduce vehicle ownership and create targets for public health and air quality as there are fewer private vehicles.	Remove. Belongs in Mobility.		

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H. Nuisance & Enforcement Issues			
DRAFT GOAL H1. Fewer common public nuisances. The City, institutions, and community members collaborate to reduce the many public nuisances invading the public space experience that are in or viewable from the right-of-way through code enforcement, education, community programs, and service provision.	Law enforcement a partner in community safety, not a threat to residents – dismantle white supremacy and provide appropriate response to safety concerns so that all residents feel safe; law enforcement continues to respond to disruptive behavior in the neighborhood which has made a positive impact in the last several years. Staff note: law enforcement issues are found in public safety section. Anything in the making for the train whistle?		
1. Improve pedestrian and bicyclist visibility along packed residential streets by moving parked cars further from intersections. Identify additional strategies to improve visibility.			
2. Provide attractive, sturdy waste bins for all Oakland residents with tight-fitting lids (necessary due to the population density of Oakland where exposed trash attracts vermin and creates litter).			
3. Protect sidewalks as a space for pedestrians. Identify strategies to reduce cars parking on the sidewalks and how mobility strategies can improve walkability and accessibility outcomes for the community.			
	Trash as a nuisance, so clean ups, adopt-a-block would go here Graffiti, vandalism enforcement, clean-up, prevention would go here Related to public art?	4. Reduce litter and graffiti by improving access to disposal (trash, recycling, and compost) facilities for rentals (see H.1.2), community clean up and adopt-a-block programs, prevention programming/education, and public nuisance enforcement. Consider innovative ideas such as a free expression tunnel or wall to direct artistic expression.	
DRAFT GOAL H2. Renters, especially students, have safe, healthy living conditions. With its high and growing proportion of residents who rent, many of whom are college students, standards for rental units are clearly communicated to landlords and its	Rental registry & building code enforcement We need strong program of enforcement that is not solely reliant on resident reporting.	DRAFT GOAL H2. Safe, healthy rentals. Renters, especially students, have safe, healthy living conditions and are given access to resources to help them determine the livability of a space prior to signing a lease (ex. rental registry). With its high and	How can we increase available, affordable rental units? Strategies to improve equitable enforcement, and collaborate with PLI to understand how regulations

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renters and neighbors know how to advocate for safe, healthy living conditions that are clean and not over-crowded.	<p>This ties into development goals, but ultimately this problem can only be solved by a dramatic increase in the number of available affordable rental units.</p> <p>Not especially students, but renters in general. Should not seem to prioritize students over other renters.</p>	growing proportion of residents who rent, many of whom are college students, standards for rental units are clearly communicated to landlords and its renters and neighbors know how to advocate for safe, healthy living conditions that are clean and not over-crowded.	<p>are enforced and what is most achievable. Focus efforts.</p> <p>What are different challenges facing student renters, versus other renters? Is it important to specifically mention student renters? How so?</p>
	<p>Parking enforcement, RPPP items would go here This belongs here because it's a program. This is routinely an issue in community conversation -- think about ways the city does or does not enforce its own laws in public and private realm in Oakland. Community engagement with enforcement officials helps. People via CAT can: pay attention, get involved, strategize priority areas, support orgs like OakWatch.</p> <p>Maybe as regulation/policy in Dev AT?</p>	<p>1. Identify issues created with current Residential Permit Parking Program and identify strategies to improve parking access for those who need it most, reduce the overall number of vehicles per household, and improve ability for consistent parking enforcement.</p>	
	<p>Occupancy laws enforcement, rental registry Concern that the existing occupancy limits are too low, especially without increased density allowances. When compared to many other US mid-size cities, our occupancy limit is markedly lower, which at least warrants further research in this process.</p> <p>Awards are not necessarily the right metric for education, so why use "award-winning"</p> <p>code enforcement is vital to the implementation of any rental standards</p> <p>Glad this goal is there. List first under nuisance and enforcement. Stated more throughout. Landlord Registry for accountability? Improve inspections for rentals. Improve regulation.</p>	<p>2. Assess enforceability of existing occupancy laws and density allowances so that over-occupancy can be appropriately, consistently, and equitably enforced.</p>	

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Other comments:

Can we include a goal related to broadband access for all? **The Infrastructure Action Team is addressing digital infrastructure and this specific item. But this may also be something that the Community Action Team calls for, as it relates to programming and how broadband access improves livability.**

Overall, many of the statements and goals, from A. to H., often comment on pedestrians, parking, less traffic, bikes, etc.... and that is in competition with trying to attract people to Oakland to businesses, institutions, etc.... It appears to be a very difficult line to walk. ...many comments from visitors, or those choosing not to come to Oakland, is the ability to maneuver via a vehicle.

- Strenuously object to any effort to make Oakland MORE accommodating to cars. What's needed are viable alternatives for visitors, residents, commuters -- not more parking spaces.

Many of these goals are likely covered under the Mobility Action Team. Perhaps we can point to that, but also focus on community goals that foster engagement and programs that support, enable, and empower the community to direct planning efforts and articulate priorities in a way that people feel that they are contributing to a larger conversation, feel connected to their neighbors, what accountability looks like, who relevant leaders, are etc... How can we foster inter-human relationships? Can we hone in on goals and strategies that focus on these community functions rather than being technically specific?